

Fore CAN

Foresight for Canadian Animal Health

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(CFIA)**



**USAHA/AAVLD
Greensboro, NC
October, 2012**

A large, faint, light blue graphic of a brain is positioned on the left side of the slide, partially overlapping the title text.

Healthy Animals | Healthy Future 2025

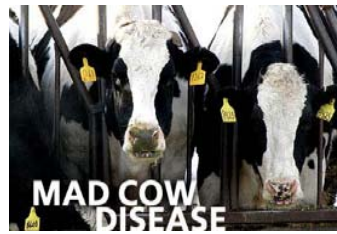
From foresight to insight to action > applying foresight to Animal Health Emergency Management in Canada

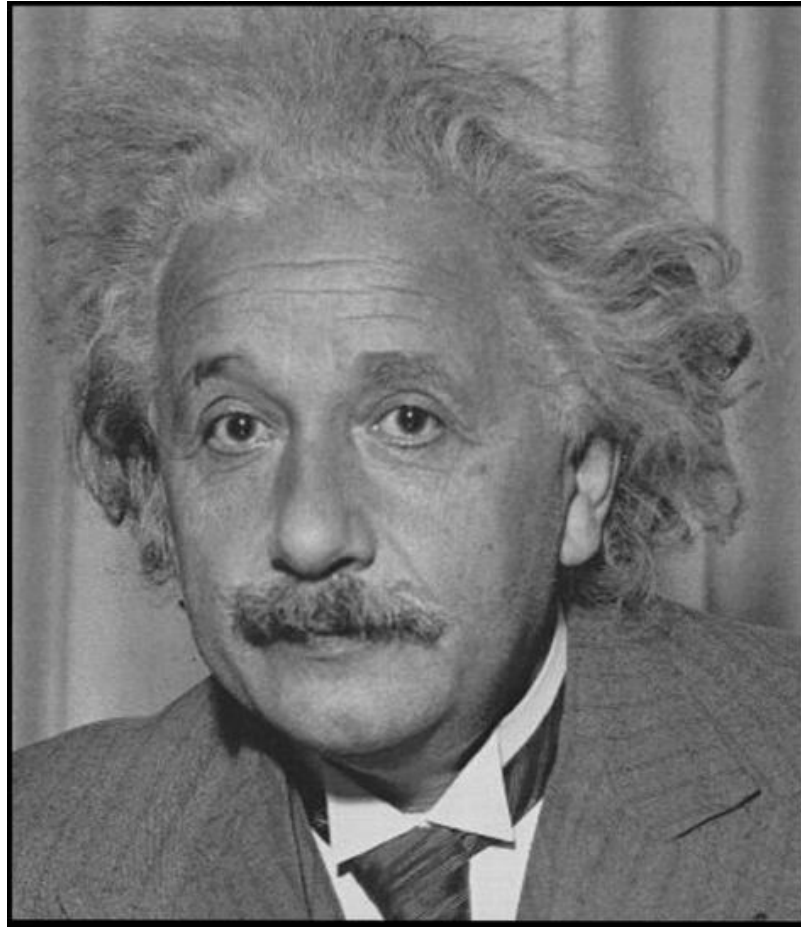
- Shared Vision
- Framework
- Road Map
- Tools & Applications

Animal Disease in the 21st Century



We need a **future-ready** emergency management system





We can't solve problems by using the same kind of thinking we used when we created them.

What is Foresight ?

A **participative, systematic** approach to creating shared long term vision to inform short-term decision-making processes.

(EU Foresight Network)



Using Foresight

How does Foresight work?

- systematic methods to help consider a **range of plausible futures**, not just one...
- **think** in new ways
- gain **insight**
- build **understanding**

Foresight does not predict

- but it does help to identify **plausible links** between current events, actions or trends and potential long-term outcomes

Supports future-focused thinking to inform today's decision-making



Fore-CAN: 2008-2011

Focal Question:

- Looking out to 2025 and beyond:

How do we build a more effective, anticipatory and robust Animal Health Emergency Management (AHEM) system in Canada?

Fore-CAN: 2008-2011

Objectives:

1. Animal health community learns foresight methods
—think at a “system” level, develop a shared vision;
2. Insight leads to action in aligning strategies;
2. Knowledge is transferred, planning “culture” is changed.

Fore-CAN Partners

Government



Defence Research and
Development Canada



GOVERNMENT OF CANADA

- Agriculture and Agri-Food Canada
- Canadian Food Inspection Agency
- Health Canada
- Public Health Agency of Canada

Canada



Ontario

GOVERNMENT OF ONTARIO

Ministry of Agriculture, Food and Rural Affairs



Freedom To Create. Spirit To Achieve.

GOVERNMENT OF ALBERTA

Agriculture and Rural Development

Vet Colleges

CANADA'S VETERINARY COLLEGES



UNIVERSITY OF
CALGARY
VETERINARY
MEDICINE

Industry



Dairy Farmers
of Canada



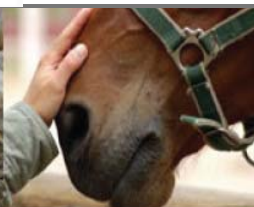
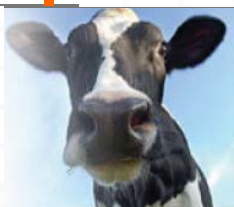
TDV Global Inc.



Fore-CAN + Pré-CAN

Foresight for Canadian Animal Health
Prospective en santé des animaux au Canada

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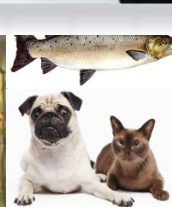
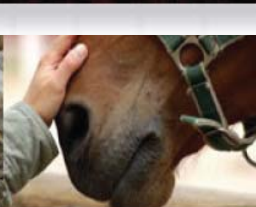
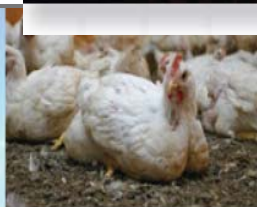


Fore-CAN Participants

The Fore-CAN initiative engaged a community of stakeholders from widely diverse backgrounds, including:

- Academics
- Consumers
- Cultural Groups
- Farmers
- Futurists
- Government representatives
- Industry representatives
- Legal experts
- Policy experts
- Scientists
- Students
- Wildlife experts

- 40 organizations
- Over 300 participants



Fore-CAN:

Applying foresight

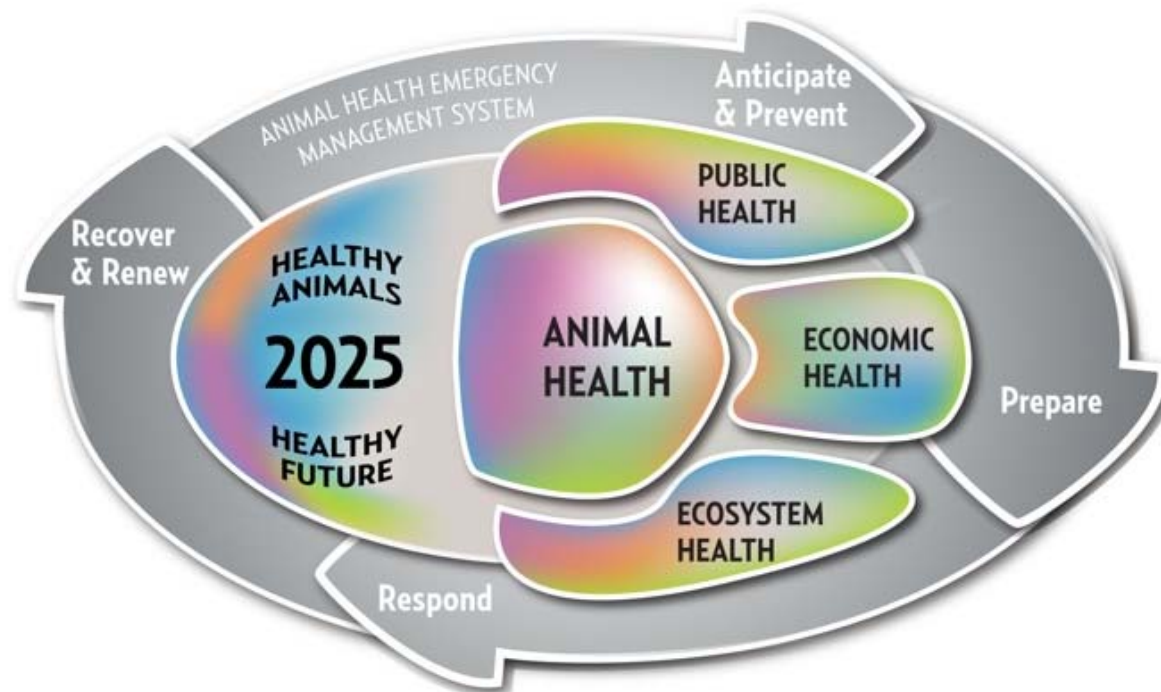
5. Validation
4. Integration
3. System Mapping
2. Future Scenarios
1. Scanning

Shared Vision



Healthy Animals, Healthy Future

Shared Vision for the AHEM System of 2025



Animal health is recognized as a key pillar in the preservation and promotion of Canada's health and economic prosperity.

In keeping with that perspective, Canada's animal health emergency management system is anticipatory, adaptable and seamlessly integrated with human, economic and ecosystem health systems

Supporting the Vision

The 5 Key Capability Areas in the System

1. Organization & Decision-Making



- Collaborative
- Multi-jurisdictional
- Multi-disciplinary
- Rapid
- Rehearsed
- Scalable

2. Science & Technology



- Applied
- Coordinated
- Current
- Expanded
- Staffed

3. Expertise & Personnel



- Certified
- Educated
- Exercised
- Interoperable
- Skilled
- Surge-Capable

4. Policy, Law & Regulation



- Best Practices
- Consistent
- Consultative
- Engaged
- Internationally
- Relevant

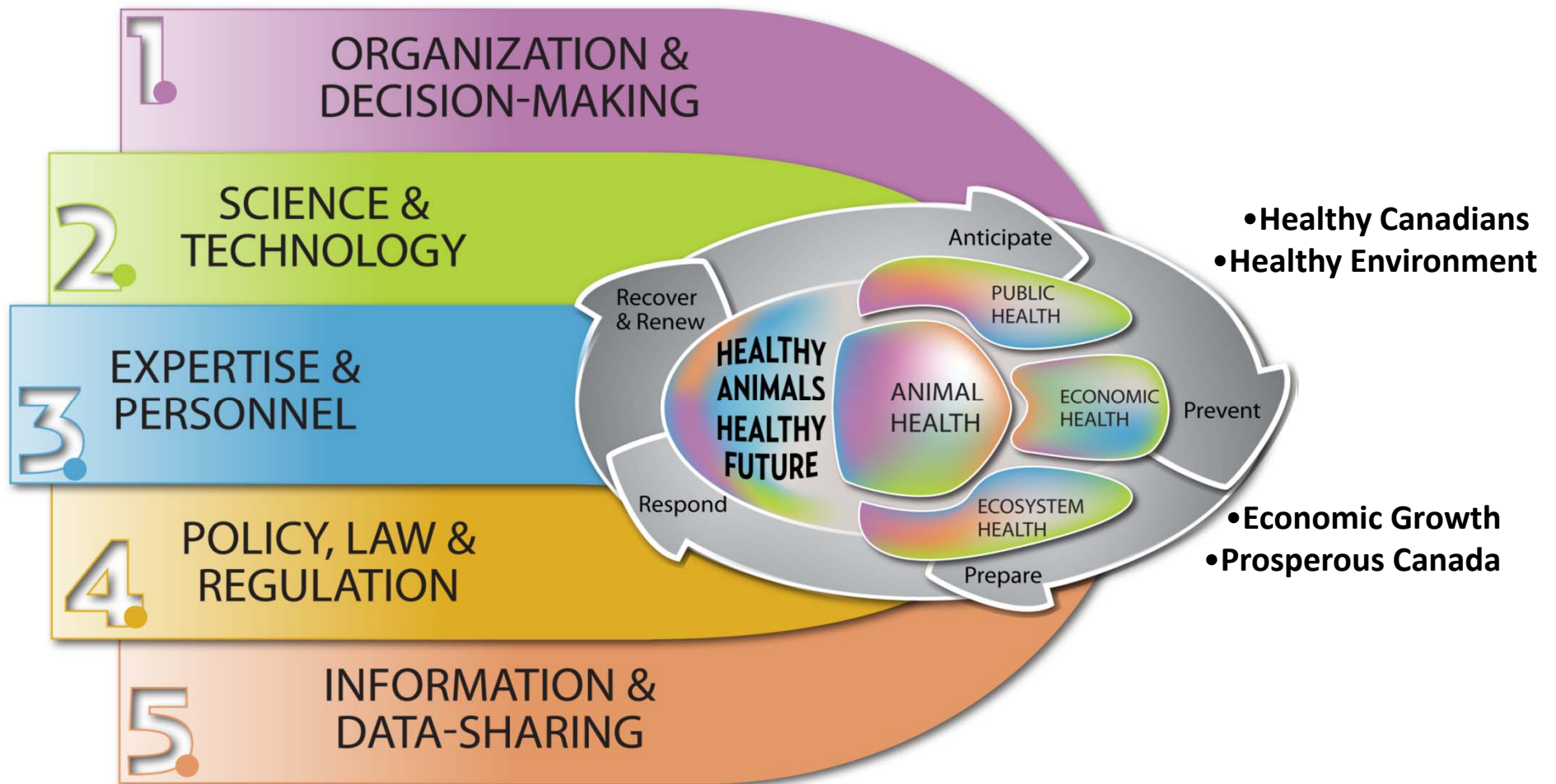
5. Information & Data Sharing



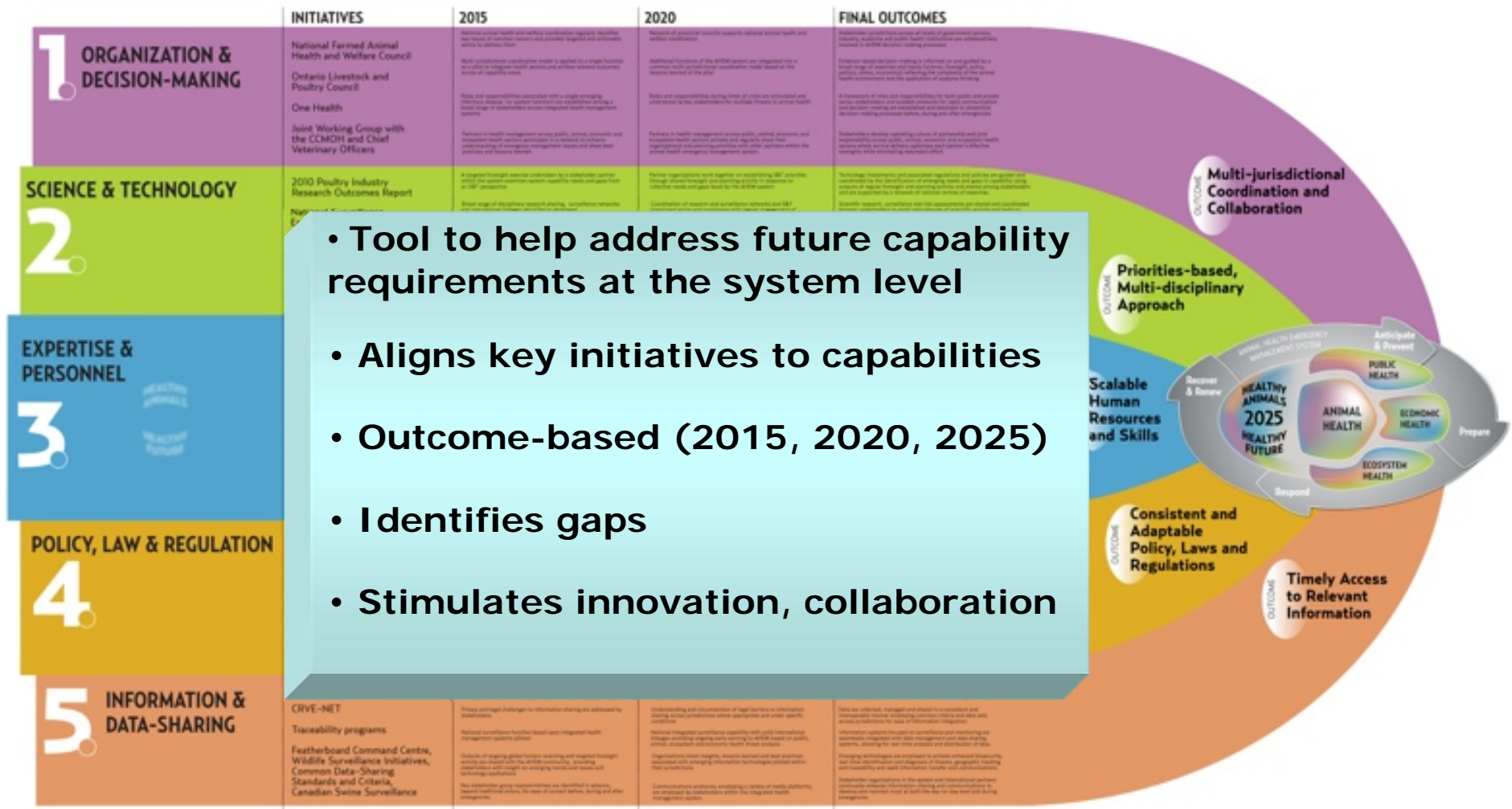
- Accessible
- Consistent
- Integrated
- Modern
- Trusted

Fore-CAN:

Integrated Animal Health Risk Management Framework.....



Fore-CAN: Roadmap to 2025

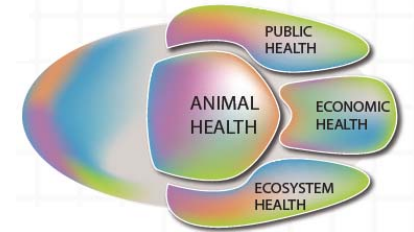


Fore-CAN Assessment Tool (FCAT)

Applied in a participative setting.....

LEVEL 1: Assessment of Four Health Dimensions

Drivers and Impacts



LEVEL 2: Assessment of Five Risk Management Action Areas

Where are we vulnerable?



LEVEL 3: Assessment of Five Capability Areas

Why are we vulnerable (gaps)?



Fore-CAN:

Current Applications and Initiatives

1. Long Term Strategic Plan and Research Strategy, (CFIA)
2. National Farmed Animal Health and Welfare Council (Canada)
 - Surveillance
 - Anticipation and intelligence Initiative (with CFIA)
3. Science -Policy Interface on Emerging Infectious Disease (Canadian Federal Science Departments)
4. Global Foresight Hub (*Global Forum on Agricultural Research*)
 - GCARD 2012
5. Research Agenda for *Global Strategic Alliances for the Coordination of Research on the Major Infectious Diseases of Animals and Zoonoses* (EU STAR-IDAZ)

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Fore-CAN • Pré-CAN

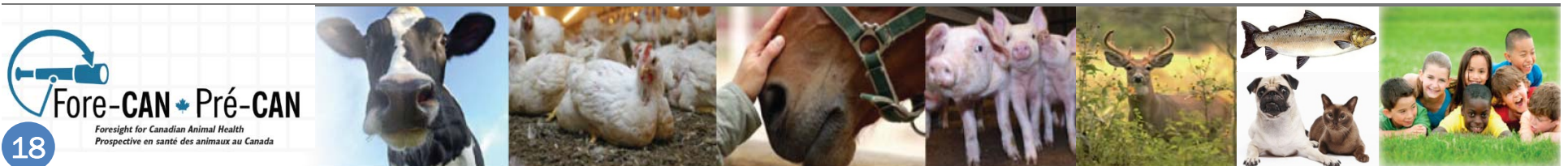
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Fore-CAN:

Insights on the future system design

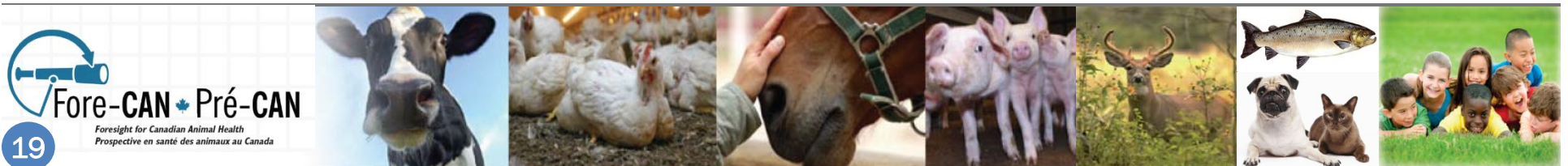
- multi-disciplinary, multi-jurisdictional;
- intelligence analysis, anticipation and prevention;
- lessons-learned and renewal post-event;
- new skills (e.g. science-policy “integrators”);
- dData and information sharing



Fore-CAN:

Lessons learned about foresight

- helps build bridges, develop vision, assess issues
- supports “system thinking”;
- informs strategic planning and change management;
- must be linked to planning or policy agenda;
- communication is critical;
- senior management must champion.



Questions?

Fore - CAN

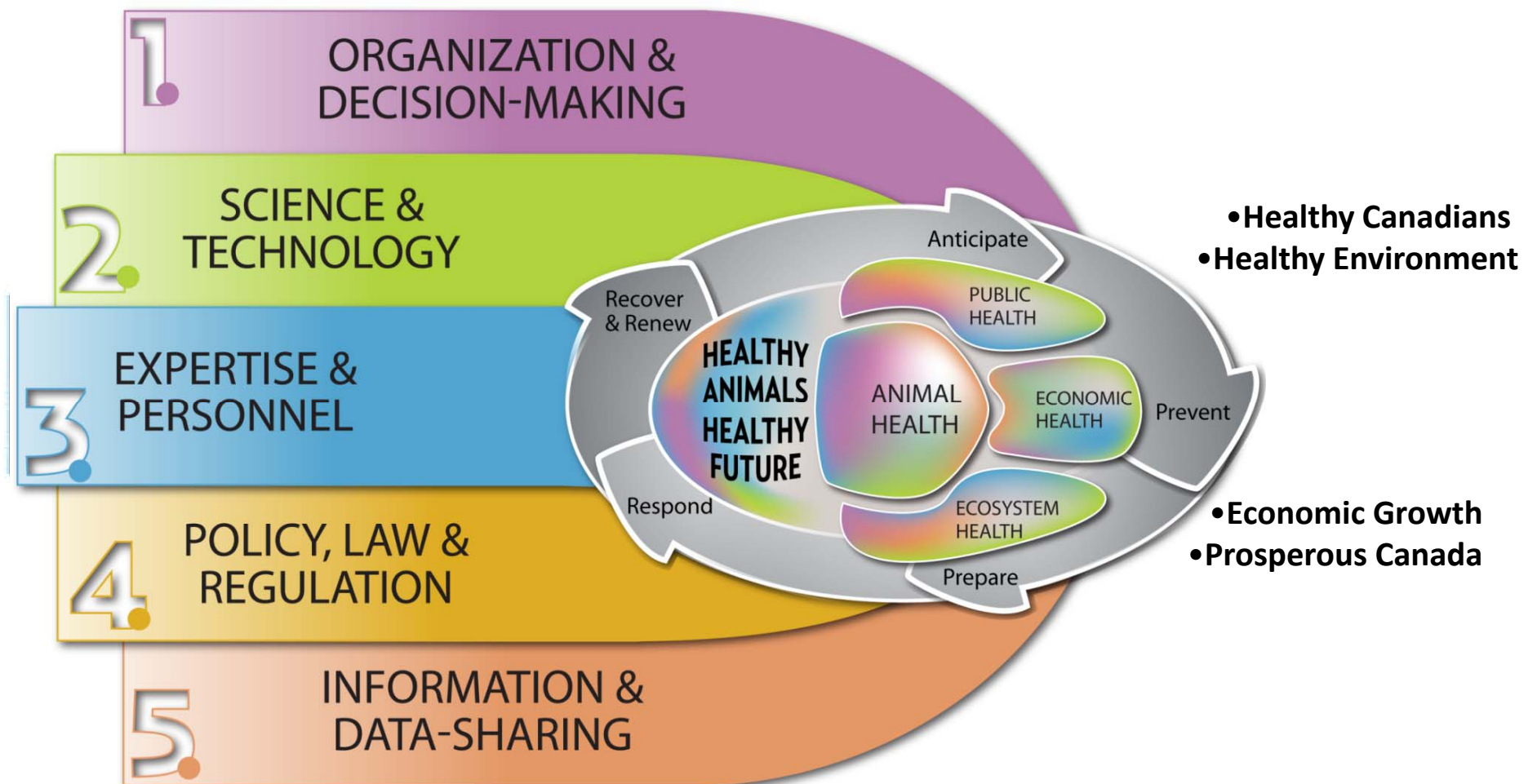


Pré - CAN



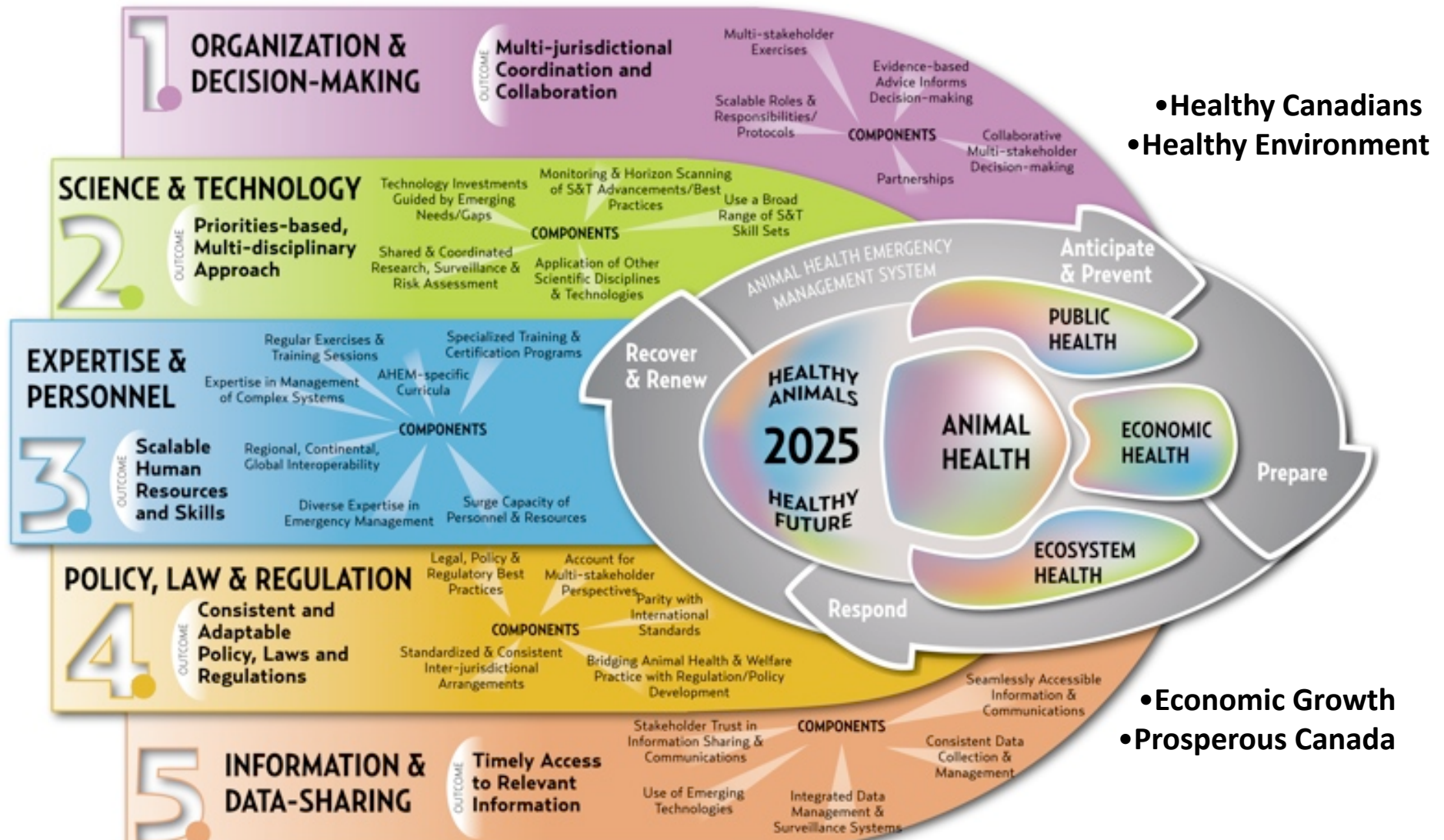
Fore-CAN:

Integrated Animal Health Risk Management Framework.....



Healthy Animals, Healthy Future

A Shared Vision for the AHEM System of 2025

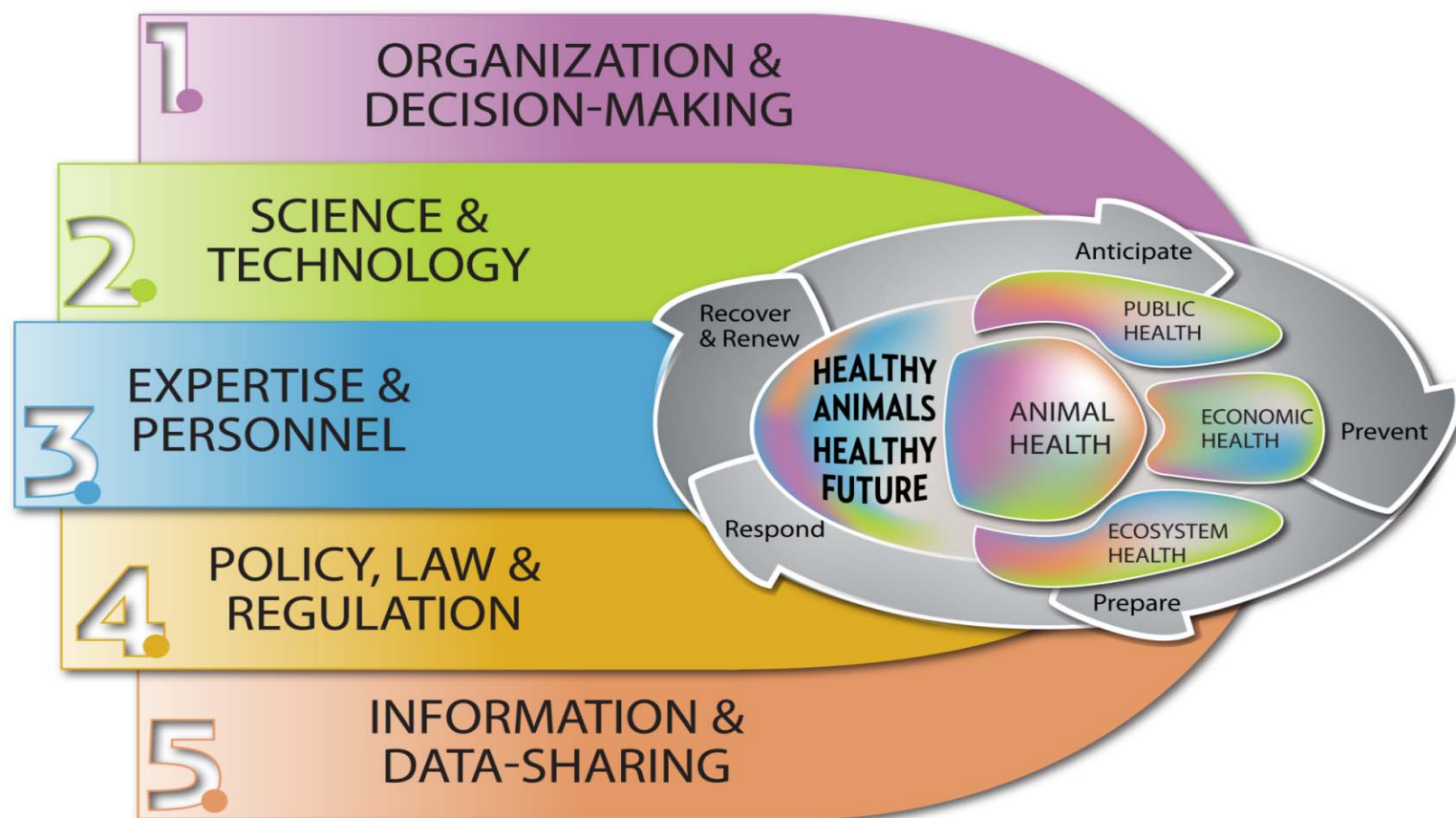




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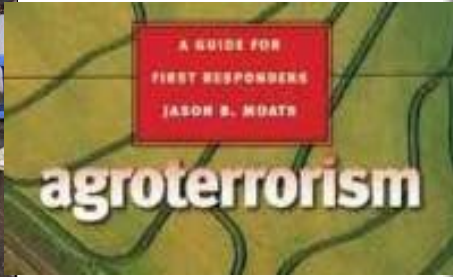
Fore-CAN

Integrated Animal Health Risk Management Framework





H5N1



Anthrax



Tomorrow?



Anaplasmosis



ain 2001



MAD COW DISEASE

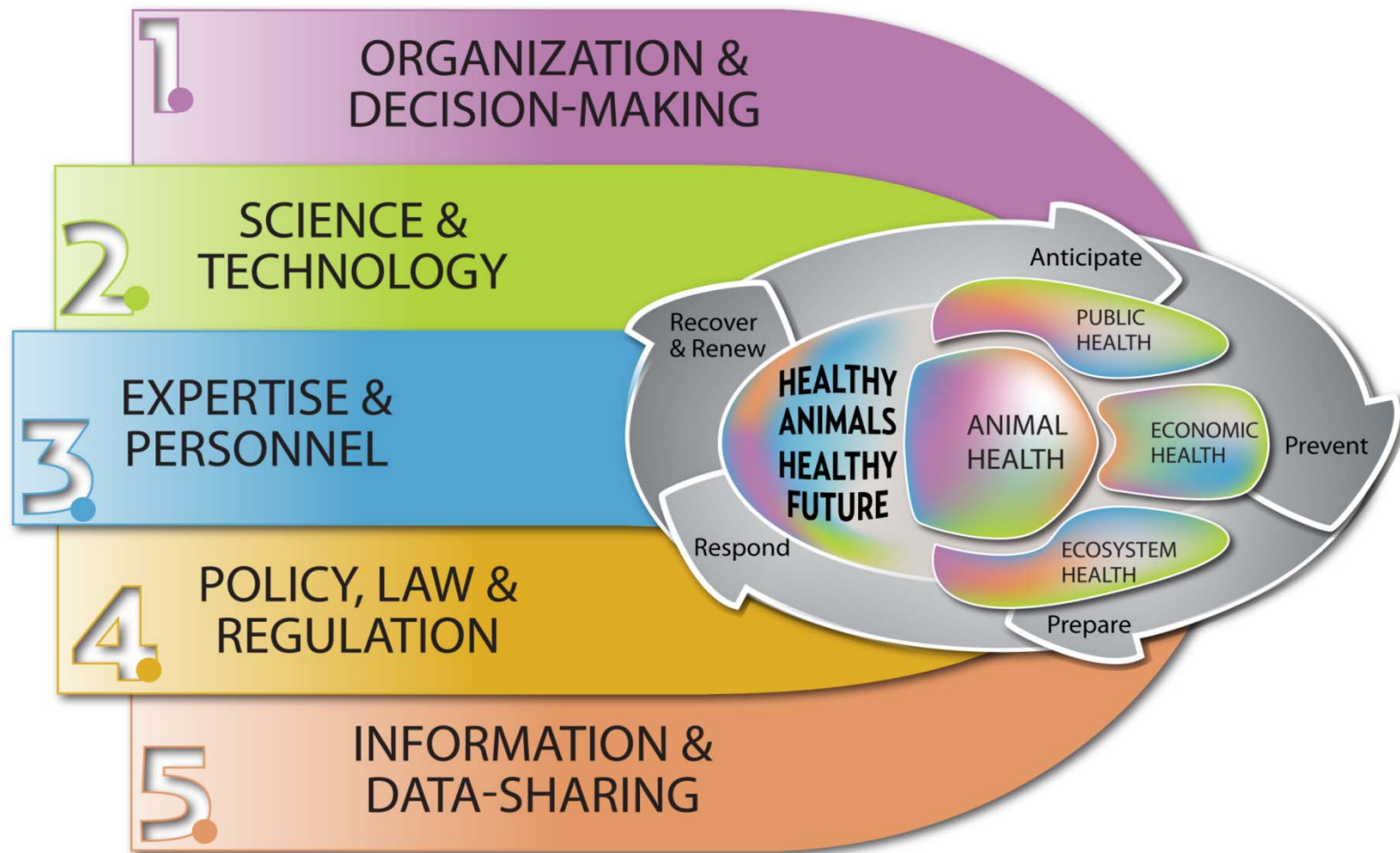


PH1N1

SWINE FLU

Fore-CAN:

Shaping the shared vision....



.... and designing its foundation.

Fore-CAN:

Offering the right approach for a changing world

Foresight for Canadian Animal Health



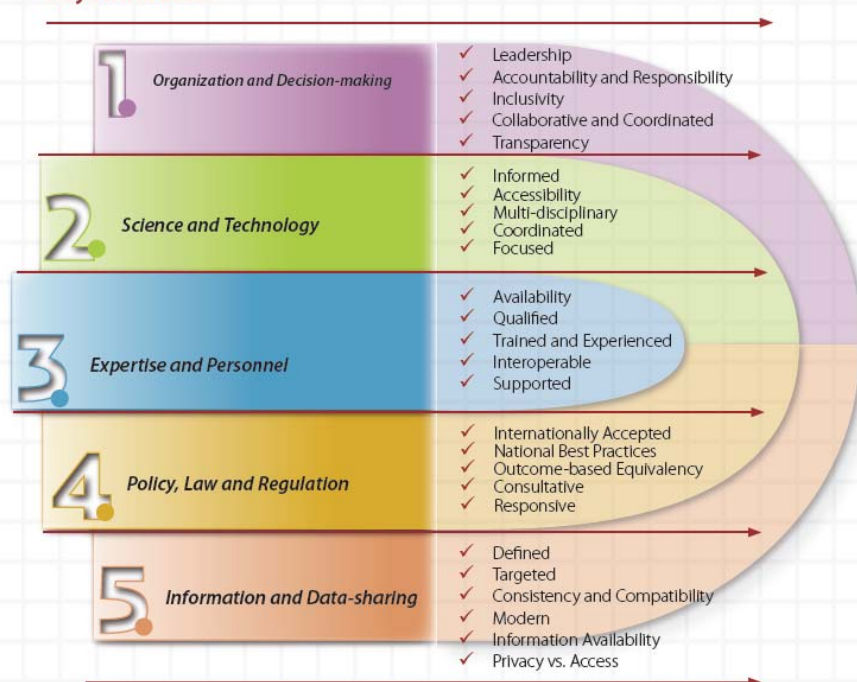
Fore-CAN:

Tools to support “systems thinking”

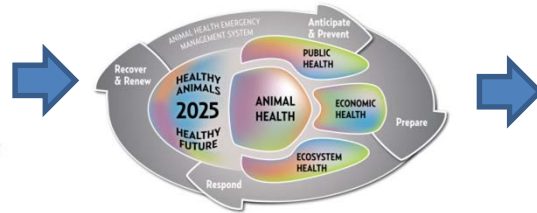
Fore-CAN Assessment Tool (FCAT)

Helping the animal health community manage change, risk & uncertainty by applying systems thinking to assessment of issues

Key Attributes:



Fore-CAN Overview



**1.
Foresight
Methods**

**2.
Shared Vision**

**3.
Framework
& Roadmap**

**4.
Knowledge
Transfer
& Impact**



Learning & Community Building

Integrated Health Management System (complements "One Health")

Tools

Practical Applications Communication

Change thinking
Change behaviour

Fore-CAN: Scanning Exercise

3. System Mapping

2. Future Scenarios

1. Scanning

Animal Health Emergency Management Driving Forces



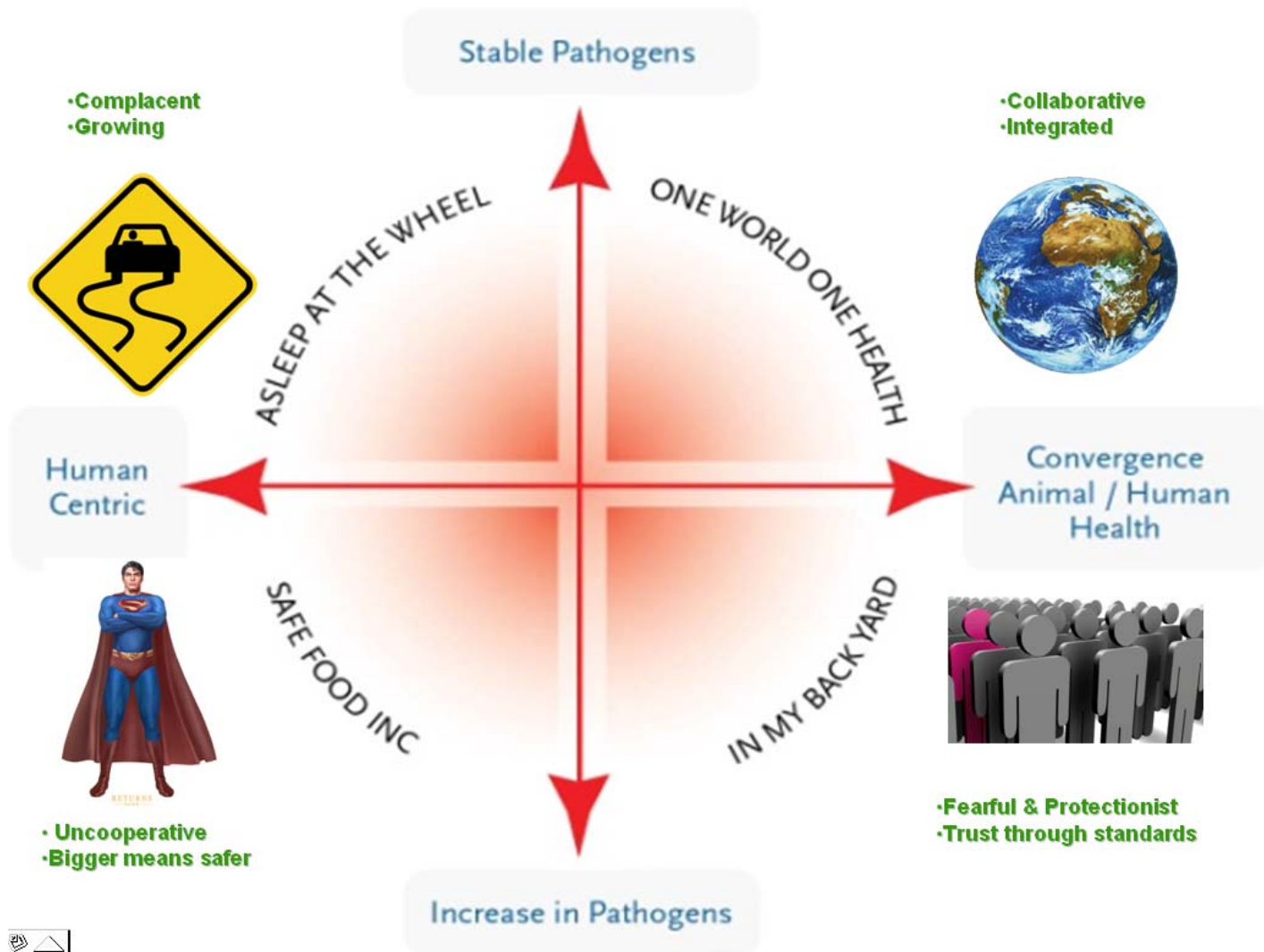
Fore-CAN:

Future scenarios exercise

3. System Mapping

2. Future Scenarios

1. Scanning



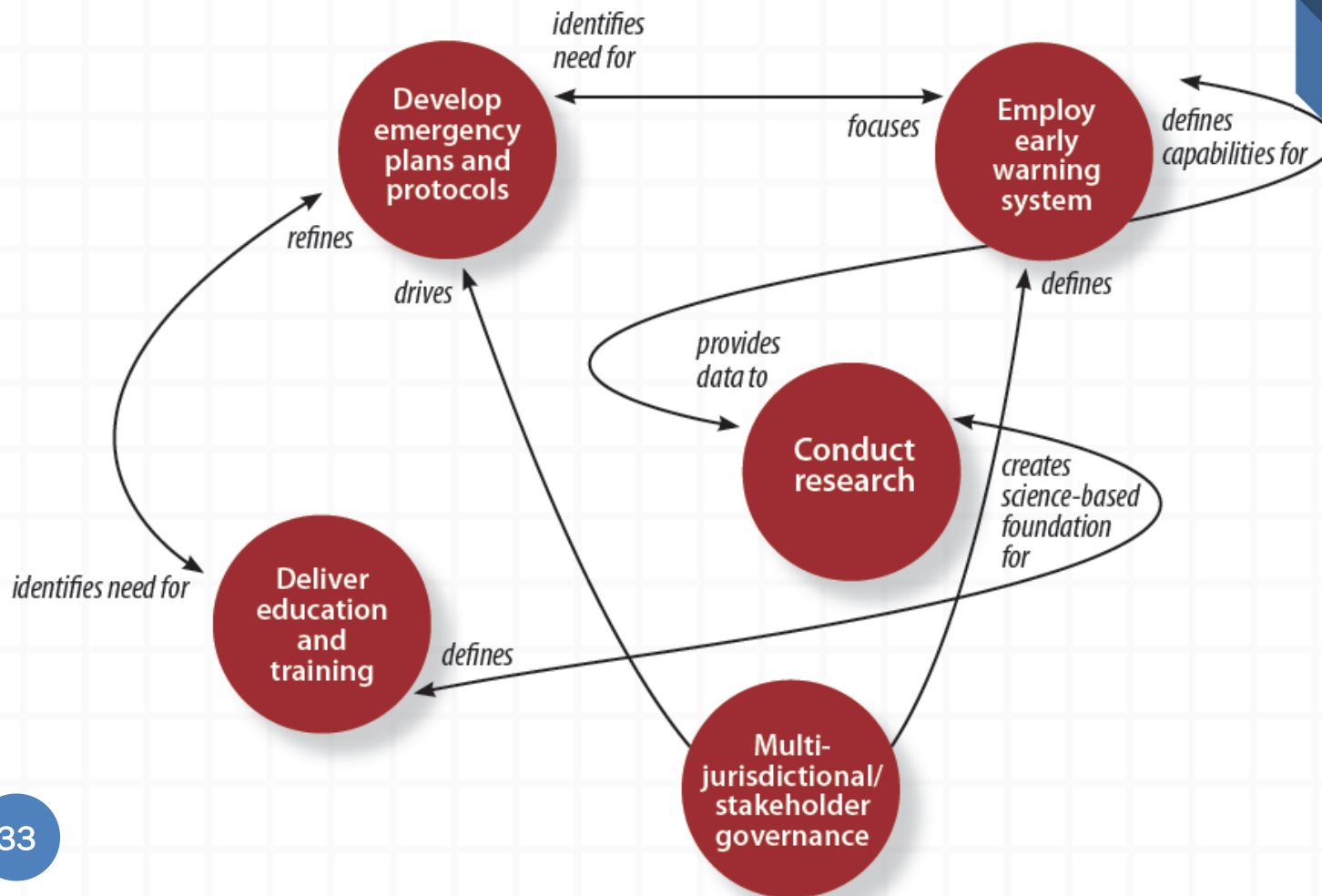
Fore-CAN: Systems Mapping Exercise

3. System Mapping

2. Future Scenarios

1. Scanning

Segment of the Preparedness Subsystem Map



Fore-CAN:

Preliminary Impact Analysis

Top Five Impacts

1. Developing connections and networks
2. Integrate Stakeholders into Foresight
3. Develop and employ new methodologies and approaches
4. Seeding opportunity and innovation by creating strategic direction
5. Alignment of thinking across sectors

Lowest Five Impacts (require further development)

1. Prioritizing Resources
2. Focus on a clearly defined client
3. Media attraction and messaging
4. Direct links to senior policy- makers
5. Training and skills development